

# Introduction and Use of Reusable Instruments in Voluntary Medical Male Circumcision Programs

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## *Orientation and Resource Guide*



July 2017

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## Introduction

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Due to the operational intricacy of high-throughput surgery in resource-limited settings, many voluntary medical male circumcision (VMMC) programs across East and Southern Africa have relied either partially or fully on single-use (disposable) surgical instruments. However, there are cost, waste management, quality, and supply chain challenges associated with single-use instruments. Additionally, program sustainability and health system capacity need to be improved. As a result, some VMMC programs may seek to transition some or all of their services to reusable instruments. There may be concerns that the transition will be complex and require time-consuming preparation and retraining of staff. To simplify the pathway to reusable instruments, this orientation and resource guide describes considerations for planning, operation, and maintenance of a reusable surgical instrument inventory, drawing from implementation experience of programs that always relied on reusables or previously made the transition. This document summarizes insights from available literature, safe surgery expert consultation, and partner program experience implementation, including feedback from frontline health workers and program managers.

This is intended to be a “living” document that will be updated as more programs introduce reusable instruments. Feedback and additions are welcomed, particularly descriptions of challenges encountered and how they were addressed, and contributors will be recognized in later versions. Please send all comments to [ProjectIQ@jhpigo.org](mailto:ProjectIQ@jhpigo.org).

### Purpose

To orient VMMC program managers and other technical and professional staff to the process of integrating reusable surgical instruments within VMMC programs.

## Reusable Instruments for VMMC

Reusable surgical instruments are used in the vast majority of operating rooms in East and Southern Africa. They can typically endure an average of 150 cycles\* before disposal, depending on the quality of the instrument steel. There are clear advantages and disadvantages to both single-use and reusable instruments, and each VMMC program, or even each individual service delivery point, may have certain characteristics that favor one option over the other. Table 1 contains a direct comparison of single-use and reusable instruments.

**Table 1: Comparison of disposable versus reusable instruments**

	Single-Use	Reusable
<b>Cost and Procurement</b>	<ul style="list-style-type: none"> <li>• There are no initial startup program costs for sterilizing equipment.</li> <li>• There are multiple suppliers and procurement strategies available, each with varying lead times and costs.</li> <li>• Procurement planning must be more precise.</li> <li>• Per-procedure kit costs are considerably higher.</li> </ul>	<ul style="list-style-type: none"> <li>• There are startup costs for sterilizing equipment, but fewer resources are required long term to replenish “expired” instruments.</li> <li>• There are multiple suppliers and procurement strategies available, each with varying lead times and costs. Procurement can be more time consuming if components are secured from multiple sources. PEPFAR Country Operational Plan guidance recommends prioritizing reusable instruments to reduce program costs.</li> </ul>
<b>Quality</b>	<ul style="list-style-type: none"> <li>• Made of moderate-quality material but sufficient to ensure high-quality, sterile content in both nonhospital and hospital settings.</li> <li>• Quality can vary significantly between vendors and lots; kits can sometimes be missing instruments.</li> </ul>	<ul style="list-style-type: none"> <li>• Made of high-quality material, which ensures high-quality, sterile content in both nonhospital and hospital settings.</li> </ul>
<b>Site Operations</b>	<ul style="list-style-type: none"> <li>• Logistically and operationally easy during services; arrive prepacked.</li> <li>• Suppliers can combine consumables and single-use instruments into one kit.</li> <li>• Limit the flexibility of clinicians to use their preferred equipment and surgical method.</li> <li>• A single malfunctioning or missing instrument requires opening and compromises sterility of a new full kit.</li> <li>• Relatively simple supply chain to site level is needed for delivery.</li> <li>• Storage needs can be considerable during high-volume campaigns/seasons (i.e., when thousands of procedures are performed in a single week).</li> </ul>	<ul style="list-style-type: none"> <li>• Require additional staff time for cleaning, sterilizing, and packaging instruments.</li> <li>• Combining consumables and reusable instruments is the responsibility of program staff.</li> <li>• Well-maintained reusable instruments are easier to use than single-use plastic and stainless steel instruments.</li> <li>• Can easily be used for any surgical technique without creating waste.</li> <li>• A single malfunctioning or missing instrument requires opening another sterilized pouch, but incomplete pouch contents can be replenished and resterilized the same day.</li> <li>• Sites performing sterilization need no instrument supply chain after initial</li> </ul>

\* Based on programmatic experience with reusable instruments in VMMC.

	Single-Use	Reusable
		delivery, but sites using instruments sterilized elsewhere need a consistent bidirectional supply chain.
<b>Cleaning and Disinfection</b>	<ul style="list-style-type: none"> <li>Eliminate autoclave maintenance, personnel, training, and other costs.</li> <li>Kits arrive sterilized, but sterilization expires after approximately two years.</li> </ul>	<ul style="list-style-type: none"> <li>Require cleaning and disinfection.</li> <li>Require autoclave availability and regular maintenance for sterilization.</li> <li>Most autoclaves require water and power supply at site of autoclaving.</li> </ul>
<b>Disposal</b>	<ul style="list-style-type: none"> <li>Create substantial amounts of waste, including stainless steel instruments that require smelting or burying, thus raising environmental concerns and/or incurring disposal costs.</li> </ul>	<ul style="list-style-type: none"> <li>Create considerably less waste, meaning there is less need for waste management procedures.</li> <li>When disposed following a complete life cycle, waste management is similar to process for single-use instruments.</li> </ul>
<b>Health System Impact</b>	<ul style="list-style-type: none"> <li>Employ local personnel for single-use instrument disinfection and disposal.</li> <li>Smelting may benefit local vendors, if done.</li> </ul>	<ul style="list-style-type: none"> <li>Build health system capacity and infrastructure.</li> <li>Employ local personnel for autoclave operation and maintenance and instrument inventory.</li> </ul>
<b>Compatible Service Delivery Setting(s)</b>	<ul style="list-style-type: none"> <li>Can be used in any service delivery setting as long as storage and waste management are addressed.</li> <li>Are advantageous in settings without autoclave access (e.g., mobile/rural outreach sites without portable autoclaves).</li> </ul>	<ul style="list-style-type: none"> <li>Can be used in any service delivery setting as long as storage is addressed and autoclave is accessible.</li> <li>Are advantageous when autoclaves are easily accessible or instruments can be transported for sterilization. Can be used in mobile/rural outreach sites with portable autoclaves.</li> </ul>

## Preparation and Planning

For programs that decide to completely or partially transition to reusable instruments, the following recommended steps will allow them to prepare for transition.

### Procurement

First, ensure staff planning the transition understand local regulations or pre-existing agreements/contracts concerning medical instruments (e.g., any government tender policies, given the volume of surgical instruments procured for and used in hospitals). Communicate with ministry of health colleagues to understand any specifications or preferences they may have concerning the quality of instruments used in public facilities or participation in national procurement quantification processes, if applicable.

## Instruments

The following section summarizes considerations for individual partner-level forecasting, but some countries may participate in pooled procurement (e.g., procurement and supply management). If instruments will be acquired through pooled procurement, forecasting will be done according to that mechanism and is beyond the scope of this document. Participants in pooled procurement may wish to skip ahead to autoclave procurement on p. 12.

1. Forecast instrument quantities for the program (see p. 22 for site-level instrument distribution). An 18-month forecast is recommended to avoid stock outs during transition between funded program years.
  - For compatibility with annual funding cycles, this document recommends an annual procurement schedule, but programs may wish to elect an alternative schedule.
  - Instruments should be forecast in denominations equivalent to a full surgical instrument set (see Table 2 for reusable kit contents by surgical method), since they will be packed, sterilized, stored, and used as assembled sets.
  - The following formulas can assist programs in forecasting the number of full-set equivalents to purchase for the first procurement, based on the anticipated annual VMMC volume (equivalent to annual performance target) and mean daily VMMC volume (equivalent to annual performance target divided by the number of operational days in the year). This forecast may need to be adjusted based on the proportion of procedures a program intends to do with reusable versus single-use instruments (if it plans to retain single-use instruments in some settings).

Determine which of the following numbers is greater:

$$\text{Anticipated annual VMMC volume} \div 150 \quad \text{or} \quad 2 \times \text{mean daily VMMC volume}$$

Select the higher one of those numbers and multiply that number by 1.7. **This is your first-year procurement forecast.**

An interactive calculator to auto-generate a procurement forecast is located at:

<http://project-iq-resources.jhpiego.org/vmmc-calculator/>

Further explained, this formula reflects the following considerations:

- Based on the quality of instruments procured in current VMMC programs, instruments are expected to “expire” (see Quality Assurance section on p. 19 for signs of wear) after approximately 150 autoclave cycles/uses.
- Assumes instruments will be sterilized daily, but programs need at least enough full-set equivalents to cover twice the mean daily VMMC volume to ensure against demand surges or any lapse in autoclave accessibility due to logistics or lack of electricity. They also need enough to cover the full annual target to account for stock expiration.
- A certain proportion of instruments (+/- 10%) could malfunction out of the box or “expire” before 150 cycles. As a result, for the first year, an extra 20% of full-set equivalents should be purchased.



- An extra 50% of full-set equivalents should be purchased in case of delays in funding or procurement for the next year. This and the preceding bullet are the basis for the 1.7 multiplier.

To illustrate, for a program with an annual performance target of 15,000 and mean daily VMMC volume of 60 (assumes 250 operational days per year), the calculation would be as follows:

$$\begin{array}{c}
 15,000 \div 150 = 100 \\
 \text{anticipated annual VMMC volume} \quad \text{anticipated \# of cycles before instruments expire} \\
 \\
 2 \times 60 = 120 \\
 \text{days of instrument stock needed between autoclaves} \quad \text{estimated mean daily VMMC volume} \\
 \\
 100 < 120 \\
 \text{120 is greater than 100} \\
 \\
 120 \times 1.7 = 204 \\
 \text{plugged in from preceding calculation} \quad \text{multiplier (explained above)} \quad \text{first year procurement forecast}
 \end{array}$$

This program forecast is 204 full-set equivalents for its first year.

Program planners may wish to consider the following modifications to these calculations:

- If instrument quality is high, instruments can endure well beyond 150 autoclave cycles. If the supplier/manufacturer advises instrument life would last 1,000 autoclave cycles, for example, programs would divide their anticipated annual VMMC volume by 1,000 rather than 150 when using the forecasting formula.
- Programs relying on high volume “campaign” periods to accomplish a high proportion of their performance targets in a short period of time can calculate their mean daily VMMC volume specific to the campaign period rather than an annual average in order to get a more accurate estimate of needs. This could result in considerable stock redundancy during periods of low demand/low volume, but would assure sufficient instruments during high volume service delivery intervals.
- Programs using reusable instruments in a geographic area far from the autoclave point may wish to multiply the mean daily VMMC volume by a higher number when using this equation. For example, if they anticipate needing four days’ worth of sterilized intruments to account for lengthy instrument round trip transport to and from the

autoclave point, they should multiply the mean daily VMMC volume by four instead of two.

Note: In subsequent years, programs should adjust forecasts by factoring in the balance of unused instruments (if any). They should then modify buffer stock if they find the number of malfunctioning instruments is greater or lower than 20% used in the original forecast and projected targets for subsequent years. See p. 21 for inventory management, including site-level instrument distribution.

- Once the total set forecast is calculated, determine the proportion of sets that will require forceps-guided complements versus dorsal slit/sleeve resection complements, if using the instruments prescribed in Step 2, below. The age distribution of prior-year performance is one way to estimate the split (i.e., percent of clients younger than 15 last year equals percent of sets that should include dorsal slit complements). Alternatively, hybrid/universal sets could be ordered to obviate the need to estimate forceps-guided/dorsal slit breakdown.
2. Compile list and prices of the full complement of reusable items for a single instrument set (does not include consumables). The following is a sample list with average prices from VMMC programs currently using reusable instruments (prices vary based on instrument quality. The instrument mix used varies slightly between regions and programs).

**Table 2: Illustrative instrument quantities and prices by surgical method**

Item*	Quantity <i>Forceps-Guided</i>	Quantity <i>Dorsal Slit/ Sleeve Resection</i>	Price range
<b>Sponge holding forceps</b> Length: 33 cm		2	USD 5.00-7.00
<b>Dissecting scissors</b> Length: 13–15 cm		1	USD 2.50-6.00
<b>Needle holder</b> Length: 12–14 cm Working surface : 20 mm	1	1	USD 2.00-5.00
<b>Suture scissors</b> Length: 12–15 cm	1	1	USD 1.50-6.00
<b>Hemostatic forceps (mosquito forceps), straight</b> Length: 12–14 cm Working surface : 20–30 mm	4	4	USD 1.50-5.00
<b>Hemostatic forceps (mosquito forceps), curved</b> Length: 12–14 cm Working surface : 20–30 mm	1	1	USD 1.50-5.00
<b>Hemostatic forceps cross clamp</b> Length: 20 cm Working surface: 64 mm	1		USD 3.00-6.00
<b>Artery forceps</b> Length: 13–15 cm Working surface: 40 mm		2	USD 4.00-16.00
<b>Tissue forceps (dissecting forceps), plain</b> Length: 13 cm Working surface: 15 mm Serrated	1		USD 1.00-10.00

<b>Tissue forceps (dissecting forceps), toothed</b> Length: 13 cm Working surface: 15 mm Serrated		1	USD 1.00-10.00
<b>Kidney dish</b>	1	1	USD 6.00-10.00
<b>Gallipot</b>	1	1	USD 13.00
<b>Mayo table/tray</b> (quantity listed is per surgical bay)	1	1	USD 18.00-30.00

Source: Adapted from 2015 Supply Chain Management Systems VMMC Core Instrument List.

Note:

- Prices vary considerably by country and supplier. Price differences may reflect differences in quality, transportation costs, and/or other factors.

The following consumables/materials must also be purchased to complete a procedure set, regardless of surgical method:

**Table 3: Consumables and other materials for VMMC procedures**

Item	Quantity
<b>Sterilization pouch, paper, muslin, or barrier cloth</b> Minimum pouch size 33 cm x 50.8 cm; can also be used as the “tray” on top of the Mayo table during surgery (Figures 2 and 3 show instruments poststerilization in a sealed pouch and spread out prior to a procedure on a Mayo tray).	1
<b>“O” drape</b> 80 cm x 80 cm with approximately 5 cm opening	1
<b>Scalpel blade with handle/holder</b> Disposable, retractable, and lockable Blade type 23 Total length: 11 cm	1
<b>Gauze swabs</b> 12 ply 100 x 100 mm	20
<b>Gauze, petroleum jelly impregnated</b> 1 ply 10 cm x 10 cm	1
<b>Syringe</b> 10 mL (Auto-disable/safety syringes recommended)	1
<b>Needle</b> 21 gauge 1.5 inches	1
<b>Needle</b> 24–25 gauge 1.5 inches	1
<b>Suture, braided/absorbable, 3/0</b> Polyglycolic acid suture 75 cm Reverse cutting needle: 26 mm, 3/8 circle	2
<b>Gloves, surgical</b>	4

Sterile Default sizes (fit most providers): two pairs of size 7.0, one pair of size 7.5, and one pair of size 8.0	
<b>Gloves, prep/examination</b> Sterile Default sizes (fit most providers): one pair medium, one pair large	2
<b>Apron, disposable or reusable</b> Plastic (similar quality to trash bag)	2
<b>Shoe covering or clogs</b>	2
<b>Face masks</b>	2
<b>Eye protection/goggles</b>	2
<b>Alcohol swabs</b> Isopropyl alcohol 70% 1.25 inches x 2.5 inches	2
<b>Surgical paper tape</b> 12 mm 3 m in length	1

Source: Adapted from SCMS.

- Identify suppliers. There is a spectrum of instrument quality and cost, with prices increasing proportionate to the extent to which steel has been refined (purified of contaminants, which can accelerate wear). All instruments should be solid stainless steel, not plated metal (plated means a layer of one metal type over a cover of another type). Surgical instrument manufacturers may sell products to a number of suppliers, which can result in a single instrument being branded and priced differently across suppliers even if the product is identical. When comparing prices, it is essential to collect detailed specifications to allow for accurate comparisons of quotes/bids, including how many autoclave cycles the instruments can reasonably be expected to withstand and the material composition of the stainless steel.
- Following are examples of regional suppliers used by VMMC implementing partners who have been satisfied with instrument price and quality. Suppliers are not typically the instrument manufacturers, but rather third parties. This list may serve as a starting point to solicit price quotes or samples:

Dewal Surgical Co. <http://www.dewalsurgical.com>

Asian Medical <http://asianmedical.net>

Some VMMC countries also have local suppliers.

### Instrument Quality

Stainless steel is composed of iron, carbon, chromium, nickel, manganese, silica, and many other metals in smaller quantities. The amount of each of these components depends upon the grade of stainless steel. Generally, the higher the chromium content, the more corrosion-resistant the metal is. There is no single standard measure for instrument quality, which makes it difficult to discern quality based on advertised specifications. Seventy-five percent of the world supply of traditional, handheld, stainless steel surgical instruments are produced in Germany and Pakistan. Many of the Pakistani instruments are first transported to Germany, where they often get final finishing and quality control. Suppliers and manufacturers may use industry marketing terms (e.g., operating room-grade) to describe any corrosion-resistant stainless steel instrument, but these terms are not regulated and should not be used as the basis for selecting suppliers or individual products. In the absence of formal clinical criteria for indicating instrument quality, the only ways to be sure of quality are to order samples to test or solicit recommendations from experienced programs (see list of suppliers informally

recommended by implementing partners). For those testing samples, the following are qualitative indicators programs can use to help discern quality of samples:

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- Weight: Instruments should feel heavier than those used in the single-use kits to which providers are accustomed.
- Mechanical efficiency: The forceps hinge (“box lock”) should open and close smoothly (without shifting of hinge bolt) and with ease (without sticking or clicking). Jaws of forceps should align. Tissue forceps should hold securely.
- Durability: While this indicator cannot be discerned immediately, if instruments show signs of wear (e.g., corrosion/rust, dull scissors; see full description of instrument wear in Quality Assurance section on p. 19) within 50 autoclave cycles, they may be of inherently poor quality. Suppliers should also be asked to estimate the number of autoclave cycles their instruments can withstand.

## Autoclaves

1. Forecast number of new autoclaves needed at each service delivery or autoclave point; for mobile/outreach services, autoclave might not be performed onsite. Determine whether facilities have functioning autoclaves available for use by VMMC programs and procure extras as needed (see site specifications on p. 11 for additional planning considerations when introducing an autoclave to a site). Autoclave size/capacity is typically measured in liters, and an autoclave is typically anywhere from 20 L to 100 L in size. To illustrate the capacity by liter, a 75 L autoclave can sterilize 15 to 20 surgical instrument sets in a cycle. To maintain sterilized instrument supply and prevent unnecessary wear, it is strongly recommended that all instruments be sterilized at the end of the day they are used (not left soiled overnight). Autoclave capacity and availability (if shared with other services) should be considered to ensure there will be autoclave access to sterilize a full day’s instruments. If the autoclave is small and/or site VMMC volume is high, several autoclave cycles may be required to service all instruments.
2. If new autoclaves are going to be purchased, determine specifications in consultation with Ministry:
  - Determine requirements: confirm which models can be registered by the Ministry, and which models existing biomedical engineers are trained to service, to ensure sustainable transition of machines.
  - Ministry staff experienced with models available in-country may provide important insights to inform model selection, e.g., one country’s program has found clamp-topped autoclaves more durable than wheel clamp autoclaves.

There is a vast market of autoclaves, but this document refers to three types:

- Conventional electrical autoclaves (most common) use steam or dry heat.
  - “Dual-power” autoclaves can be powered by electricity or a propane tank, and can thus be used in remote settings where electrical points are unavailable or unreliable.
  - Pending: Power-independent nitrogen dioxide autoclaves were being introduced in some military and other selected settings at the time of writing, but they have not been fully vetted in resource-limited settings. These may soon be an option for use in VMMC programs.
3. Determine suppliers. Local governments will typically procure autoclaves for facilities, so local suppliers should be available.

## Single-Use Kits

Programs might consider retaining a central buffer stock of single-use kits to last up to three months to account for delays in reusable instrument delivery, long-term autoclave malfunction, or other unanticipated challenges. Staff should monitor the expiration of kit sterilization, prioritize using kits before they expire, and replace any unused kits that remain after that date (typically two years from date of assembly). Once a reusable instrument inventory is established, the utility of a single-use kit buffer stock is reduced but will vary by program (e.g., an implementer whose procurement timelines are lengthy or whose service delivery model includes campaigns in remote areas may wish to keep single-use kits in rotation long term).

Some programs have attempted to autoclave and reuse single-use kits. These instruments are susceptible to pitting over time, which can prevent autoclaving from achieving sterilization, so are not appropriate for repeated use.

## Planning

### Staffing

Maintaining a reusable instrument inventory requires a technician (or VMMC provider trained on technician activities, if it is not possible to staff a technician) overseeing instrument inventory and sterilization, with involvement from a site manager/supervisor. For the purposes of illustrating roles in this document, we specify activities that would be a technician's responsibility. If a VMMC provider is trained to perform these activities, their scope of clinical responsibilities may need to be reduced to allow them time to manage instrument inventory and sterilization.

A technician's activities will include overseeing instruments' progression through a full cycle of use and sterilization, including managing inventory and distributing sterilized instrument sets to the point of service (or into the transportation system for offsite points of service). Depending on the volume of procedures, technicians may need to focus full time on managing instruments. Their responsibilities could include other tasks unrelated to reusable instruments so long as their primary activities can proceed in an unhurried manner. Instruments need to be tracked carefully to promptly detect quality/inventory issues. See *Introducing and Maintaining Reusable Instruments* on p. 16 for a full list of technician responsibilities.

Supervisors should be allocated time to perform routine (monthly or quarterly) quality assurance/quality improvement, checking instrument quantities against inventory and quality of random selection of instruments. See *Quality Assurance* on p. 19.

All site staff should be oriented to the process of managing reusable instrument inventory so that they can support, but not stand in for, the trained technician. Providers may have grown accustomed to using single-use instruments, and require time and coaching to get accustomed to using reusable instruments so that they can continue to operate confidently and efficiently. A proactive and thorough orientation will help prevent frustration and resistance associated with the transition to reusable instruments. This orientation should include:

- Differences between reusable and single-use instruments
- Reusable instrument life cycle (use → cleaning → sterilization → storage)
- Onsite instrument storage locations

- Implementer’s chosen inventory system (how instruments are moved from one location to another, including offsite sterilization, if applicable)
- How autoclave works
- Types of sterility indicators, including how to interpret chemical/biological indicators
- Where providers should place used instruments
- Indicators of instrument wear or quality problems
- How to set aside and report a defective instrument in order to avoid reintroducing it into the inventory
- Other program-specific standard operating procedures (SOPs) to be followed

### Site Specifications

Sites using reusable instruments must consider the following specifications:

- Instrument storage: A locking cabinet out of direct sunlight is highly recommended for instrument storage. When possible, a glass door will allow site staff to quickly assess when quantities are getting low. See p. 18 for more recommendations concerning instrument storage.
- Autoclave space: Autoclaves will typically be in a sluice room, but if none exists, another space should be appointed. If electrical autoclaves are to be used, ensure that the space has easy access to electrical points. Autoclaves can alternatively be located offsite at another facility, with instruments transported for pooled sterilization. Offsite autoclaves increase time and logistical burden associated with sterilization, so they should only be used if there is a clear cost or operational efficiency. Dual-power or nitrogen autoclaves can help reduce reliance on offsite autoclaves. Any time an offsite autoclave is used, some stock of single-use kits can be helpful in reducing service interruption if transport of sterilized instruments is delayed.
- Power supply: Electrical autoclaves require a consistent electrical power supply. Individual electrical autoclave power requirements will vary by machine, but if a site is subject to frequent power interruptions, a generator should be considered. Dual-power autoclaves require either electrical power or propane.
- Water supply: A steam autoclave will require clean water to operate. Distilled water is ideal, as it will optimize autoclave lifespan. Chemicals/impurities (sodium, magnesium, iron) in municipal water can adversely affect the life of an autoclave, but municipal water can be used in the absence of distilled water as long as sterilization indicators (see sterilization indicators sidebar on p. 17) demonstrate the autoclave is performing properly.

### Coordination with Other Services

In cases where autoclaves will be shared with other services and users (e.g., in a Ministry of Health facility), it is essential to define roles, responsibilities, and autoclave time allocations.

- If a technician hired by the VMMC implementer is managing inventory and sterilization for their own instruments, there should be an explicit agreement concerning the time they will be allocated to use the autoclave. Storage space should also be clearly marked and locked to avoid pilfering/mixing by other services. Programs transitioning towards sustainability might adopt a more integrated model with minor surgery clinics.

- Any technicians associated with other services who also manage inventory and sterilization should be oriented to VMMC service delivery SOPs, to enable seamless coordination between services.
- Inventory mixing is a risk when VMMC programs share autoclave machines and/or technicians with other services. The simplest ways to prevent inventory mixing with other programs are to assign dedicated time for implementing partner staff to use the autoclave; dedicate distinct storage space for VMMC instrument sets; mark instruments with acid-based etching (not vibrating engraving, which can damage instruments), and/or use pouches and wrapping that are different in appearance from those used by other services and marked with “VMMC” (or equivalent country nomenclature), along with other standard particulars (e.g., date of sterilization).
- VMMC instruments should also be packed and sterilized in the grouping in which they will be used, analogous to a kit or set. This will maximize efficiency for providers and help discourage repurposing of instruments to other services.
- Independent, regular quality assurance practices can help the VMMC programs ensure that irregularities in instrument stock or quality are promptly detected. This could include regularly checking autoclave tape after sterilization to ensure it has changed appearance.
- If other services have been autoclaving and repurposing single-use VMMC instruments for their procedures, they may be dismayed by a VMMC program’s decision to transition to reusable instruments. These expectations should be managed proactively.
- Benefits to facilities associated with introduction of reusable VMMC instruments include: access to new autoclaves (if applicable), reduced waste management burden for the site, and additional support for routine inspection and maintenance of autoclave machines.

## Introducing and Maintaining Reusable Instruments

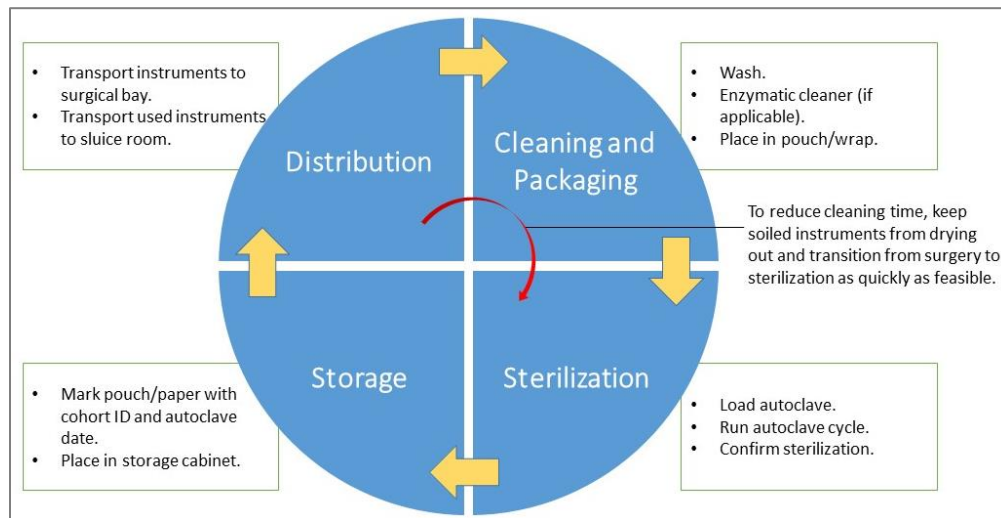
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### Reusable Instrument Cycle

Once preparatory steps are complete, a program should integrate reusable instruments. In the first weeks, a program should keep backup supplies of single-use kits in case of problems with autoclaves and other challenges in the early phase of transition. Whenever single-use and reusable instruments are both in use, ensure a clear process is in place so that **single-use and reusable instruments do not** mix. Once in operation, the typical reusable instrument cycle is four stages, depicted in Figure 1 (next page), and each step is typically the responsibility of the technician.



Figure 1: Reusable Instrument Cycle and Top-Line Steps



Details associated with each stage in the cycle are as follows:

### Cleaning and Packaging

- If new, remove instruments from packaging.
- If using disinfectant prior to cleaning (practice is not supported by literature), soak and monitor time to ensure instruments are removed from solution within 10 minutes. **Do not use chlorine solution**, as it is corrosive to instruments.
- Clean instruments with soapy water and brush.
- If while cleaning, the technician notes a defective or malfunctioning instrument, he or she should set it aside and dispose of it according to waste management SOPs (see p. 23 for waste management resources), and log it in the site inventory.
- If single-use instruments are also being used at the service delivery point and contain “single use only” markings, check instruments for marking and set aside any single-use instruments. If single-use instruments are being used but are unmarked, the technician should monitor instrument quality carefully to detect single-use instruments.
- Place full instrument set in autoclave-safe pouch/wrapping or tray, ensuring forceps are open-jawed to allow hinges to be fully sterilized. (See Table 4 for types and use of sterilization packaging materials.)
- A chemical indicator/integrator should be placed among the instruments, inside the package, and on the outside of each package.
- Note: Waste management processes will remain the same for bio waste, sharps, and other consumables.

**Table 4: Types and use of sterilization packaging materials**

Sterilization Method	Packaging Material Requirements	Acceptable Materials
Steam autoclave	Should allow steam to penetrate.	Paper Plastic Cloth Paper peel packages Wrapped, perforated cassettes
Dry heat	Should not insulate items from heat. Should not be destroyed by temperature used.	Paper bags Aluminum foil Polyfilm plastic tubing Wrapped, perforated cassettes
Unsaturated chemical vapor	Vapors should be allowed to precipitate on contents. Vapors should not react with packaging material. Plastics should not make contact with sides of sterilizer.	Wrapped, perforated cassettes Paper Paper peel pouches

Source: <https://www.cdc.gov/oralhealth/infectioncontrol/faq/sterilization.htm>

### Sterilization

- Place pouches or alternative packaging in autoclave.
- Start cycle and monitor to ensure machine is operational.
- Once cycle is complete, check indicators (see sidebar) to confirm sterilization.
- Inspect instruments. Check to ensure no tears in pouches, if applicable; notify supervisor if there is visible condensation (a sign of wear on rubber seal of autoclave door) or corrosion (a sign of wear on instruments).
- Mark autoclave logbook/register.

#### **Sterilization Indicators**

##### ***Physical Indicators***

- Time, temperature, and pressure gauges built into autoclaves: For each sterilization cycle, these readings should be observed and verified prior to unloading the sterilizer and documented in the autoclave register (see Appendix 3 for a sample register).
- In hospitals or other locations with large, freestanding autoclaves (unlikely in most VMMC settings), autoclaves may produce an indicator printout.

##### ***Chemical Indicators***

- Chemical indicators (CIs) change color or show movement during the autoclave cycle to verify that some or all sterilization parameters were met.
- CIs should be used on the outside and inside of all sterilized packages. Indicator tape is an example of an external CI that indicates whether a package was run in the sterilizer. Internal CIs are used to ensure the sterilant penetrated the packaging system.
- If using a dynamic air removal (prevacuum) sterilizer, an air removal test should be run daily.

### **Biological Indicators**

- Biological indicator (BI) monitoring is the gold standard for sterility assurance [Centers for Disease Control and Prevention, 2003, 2008], as BIs contain bacterial spores that are highly resistant to sterilization (more resistant than the bacteria on instruments).
- BI monitoring is completed by running a BI in the sterilizer with a load. If all spores in the BI have been killed, the BI will indicate sterilization has been achieved. Each BI works differently, and the manufacturer instructions for use provide details on how to read the indicator.

Source: [https://www.cdc.gov/oralhealth/infectioncontrol/faq/sterilization\\_monitoring.htm](https://www.cdc.gov/oralhealth/infectioncontrol/faq/sterilization_monitoring.htm)

### Storage

- Sterilized packages should be stored in a manner that reduces the potential for contamination (i.e., clean, dry, and temperature- and traffic-controlled areas elevated above the floor and away from walls).
- Sterilized items should remain in pouch/wrap until they are needed for use.
- Date and mark packages to denote the instrument “cohort” and program (if autoclave is shared with other services).
- Organize according to shelf-life practices (first in, first out), accounting for expiration of sterility, which will vary based on method of packaging/storage.
- Note: Some facilities have switched to event-related practices. This approach recognizes that the product should be considered sterile until some event causes the item to become contaminated (e.g., a package becomes torn or wet), not based on how much time has elapsed since sterilization.
- Lock cabinet when not in use, if possible.
- Complete inventory tracking update.

**Figure 2: Instruments in sterilization pouch**



**Figure 3: Instruments on opened sterilization pouch, on Mayo tray**



## Distribution

- All packages containing sterile items should be inspected before use to ensure sterile barrier integrity and dryness. Any package that is wet, torn, dropped on the floor, or damaged in any way should be recleaned, repackaged, and resterilized.
- Place packages at service delivery point (surgical bay) for the start of services at the beginning of each day.
- Maintain stock of approximately 10 packages per bay, replenishing throughout the day.
- If while in use, a provider notes a defective or malfunctioning instrument, he or she should set it aside and alert the technician so that it can be properly disposed of and logged in the site inventory.
- Once instruments are used, transport them to sluice room or other autoclave location.
- Note: Soiled (i.e., postoperative) surgical instruments should be presoaked or rinsed to prevent drying of blood and to soften or remove blood from the instruments. The more soils left on instruments, the longer it will take to clean them prior to sterilization.

## Quality Assurance

Supervisors should be allocated time to perform routine (monthly or quarterly) quality assurance/quality improvement, checking instrument quantities against inventory and checking quality of random selection of instruments. The US President's Emergency Plan for AIDS

Relief's continuous quality improvement tools specify standards for infection prevention. The following are recommended steps for performing quality checks to identify signs of wear in a random sample of instruments (unless otherwise noted by an asterisk, instruments showing signs of wear can continue to be used if the provider is comfortable using them but should be discarded and replaced as soon as feasible):

- Hinges
  - Stiffness when opening/closing jaws
  - \*Cracks in hinge: Blood can enter the crack and is difficult or impossible to clean. Remove immediately.
  - Loose screws: Must be tightened/repared prior to use.
- Ratchets
  - \*Ratchets fail to hold
- \*Jaws/teeth: Instrument may continue to be used with any of the following signs of wear so long as it securely holds tissue. If it cannot hold tissue, discard.
  - Misalignment between tips/jaws/teeth (tip distal to handle)
  - Visible gap between jaws when closed
  - Chipped/dulled teeth (if applicable)
  - Burrs
  - Worn edges
- Surface
  - Dents

- \*Spots and stains that do not come off after sterilization
- \*Corrosion/rust
- \*Difficult to clean/visibly unclean
- Scissor blades
  - \*Dull spots or chips on cutting edge of scissors: There are tissue-simulating products that should be used to test surgical scissors for sharpness.

## Autoclave Preventive Maintenance and Repair

As with any machine, programs should plan for routine preventive maintenance and repair of autoclaves, e.g., schedule service for autoclaves before high volume seasons or campaigns, or annually for sites with more consistent volumes. As discussed in the sterilization indicator box on p. 14, there are several ways to monitor autoclave performance. When a technician identifies signals of poor performance, repair or replacement must be coordinated.

For newly purchased autoclaves, vendors will typically issue a time-limited warranty covering repairs and training for the technician and/or other staff. Once the warranty expires, repairs and training are no longer their obligation. Programs may wish to explore MOH willingness to have the implementer contract MOH technicians on a temporary basis to manage repairs.

While not essential, the following maintenance activities can extend instrument life:

- Enzymatic antiseptics can be used to periodically remove protein remnants, but cost-benefit is questionable.
- Chemicals/impurities (sodium, magnesium, iron) in water can adversely affect cleaning and the life of an instrument. If possible, programs should use distilled water in autoclaves.

## Inventory Management

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### Site-Level Distribution

Programs procure instruments in bulk and must then determine the proportion of instruments going to each site. While each context will have its own considerations, a conservative approach would be to allocate twice the number of instrument sets needed for a day's operation (i.e., twice the average daily site VMMC volume), plus 20% buffer stock for malfunctioning instruments. Undistributed instruments can be stored centrally or regionally and distributed based on site needs.

#### **Instrument Cohorts: An Example from Mozambique**

As the first instrument procurement arrives and enters circulation, the program will need to monitor the wear and track the quantity of instruments in circulation to ensure safe instruments are available in adequate supply for VMMC. A program in Mozambique assigned instruments to a "cohort" as they were introduced. For example, any full instrument sets introduced in August 2017 would be in the Aug17 cohort. Cohort quantities are logged in the site-level instrument inventory, and the cohort assignment is marked on sterilization pouches for easy tracking in storage and subsequently in use. When possible, the program uses a single cohort in any given day (or

week, if possible) for ease of tracking. Cohort tracking loses its precision if individual instruments malfunction or show signs of wear earlier than the rest of the cohort because a new instrument will need to be introduced to replace the defective/expired one (see Replacing Instruments, below), and it will be more “fresh” than the rest of the instrument set.

Note: For countries considering this approach, a technician should periodically (e.g., quarterly) inspect and re-sort all instruments so those appearing freshest are grouped together in the same set. The same is done for those with signs of wear but remain functional.

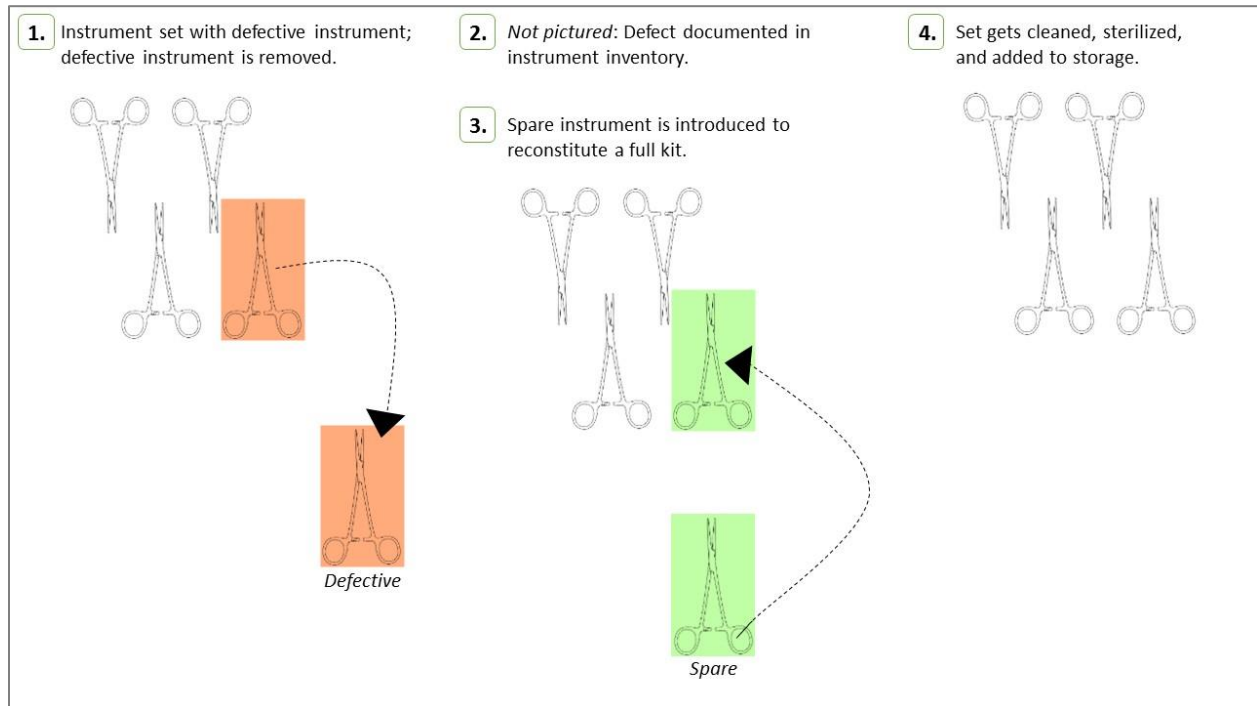
## Replacing Instruments

Occasionally, one or more instruments in any given reusable instrument set will malfunction or show signs of wear before the rest of the instruments. For this reason, the 20% instrument buffer stock from the procurement should be stored separately (i.e., all surgical scissors in one box instead of as part of assembled sets), unsterilized, and in their original packaging to replace malfunctioning/expired instruments.

This suggested process of replacing an instrument works as follows:

1. When an instrument malfunctions/expires, the provider or technician (whoever notices the defect) should put the instrument aside.
2. The type of instrument and type of defect/wear are documented in the instrument inventory.
3. A spare/replacement instrument is taken out of its original packaging and added to complete the instrument set.
4. The complete instrument set is cleaned, sterilized, and added to storage using the “first in, first out” shelf-life storage practice (or event-driven process, if used). (The other instruments in the set may not have been used since the last sterilization, but they are nonsterile because it was opened for inspection.) This process is illustrated in Figure 4 (next page).

Figure 4: Replacing instruments



### Site-Level Instrument Inventory

Site-level inventory should track the number of active instrument sets, malfunctioning/expired instruments, and the inventory of spare instruments in the buffer stock. Programs have had success performing site-level instrument inventory on a monthly basis. See **Appendix 1** for a sample monthly site-level inventory tool. If a specific instrument repeatedly demonstrates quality issues, the program may wish to explore an alternative supplier for that item. If the instrument cohorts expire faster or slower than anticipated, future instrument forecasts may be adjusted accordingly. The site-level inventory should be completed by the technician, with careful review by his or her supervisor. An editable Word version is also available.

### Program-Level Instrument Inventory

A program-level inventory will allow managers to track the aforementioned trends in aggregate. This exercise is helpful when conducted on a quarterly basis. See **Appendix 2** for a sample program-level inventory tool. An editable Word version is also available.

### Autoclave Register

Registers allow the program to track the performance and use of an autoclave. See **Appendix 3** for a sample autoclave register. An editable Word version is also available.

## Waste Management

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In general, transitioning to reusable instruments should decrease waste burden by significantly reducing metal instrument waste, without substantially affecting the production or management of biohazardous and general non-hazardous waste. At the end of their useful life, reusable instruments can be managed in the same way as disposable instruments, treated as sharps or non-hazardous metal waste as appropriate.

See waste management recommendations in the following resource documents for relevant principles, infrastructure requirements, and best practices. These may be considered alongside other national or local waste management standards to arrive at an appropriate waste management SOP. Once determined, that SOP should be communicated and incorporated into quality assurance and improvement activities.

- World Health Organization healthcare waste management reference material:  
[https://www.healthcare-waste.org/fileadmin/user\\_upload/resources/Safe-Management-of-Wastes-from-Health-Care-Activities-2.pdf](https://www.healthcare-waste.org/fileadmin/user_upload/resources/Safe-Management-of-Wastes-from-Health-Care-Activities-2.pdf)
- United Nations Development Programme Global Environmental Finance Project on Global Healthcare Waste: <http://www.gefmedwaste.org/resources-overview>
- AIDSFree (PEPFAR/USAID) Guide to Safer Health Care Waste Management Practices:  
<https://aidsfree.usaid.gov/resources/voluntary-medical-male-circumcision-guide-safer-health-care-waste-management-practices>



## Appendix 1: Site-Level Instrument Inventory Tool

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**SAMPLE MONTHLY SITE-LEVEL INSTRUMENT INVENTORY AND INSTRUMENT RETIREMENT LOG TOOL**

<b>Item</b>	<b>In storage</b>	<b>In use</b>	<b>Defective/malfunctioning/ worn/missing (include details in retirement log)</b>	<b>Awaiting disposal per waste management SOP</b>	<b>Total individual instruments available for use (in storage + in use)</b>	<b>Total set equivalents of this instrument available for use (total individual instruments available/# per set)</b>
<i>Core kit items (adapt based on composition of set in program)</i>						
Kidney dish (1/set)						
Gallipot (1/set)						
Needle holder (1/set)						
Suture scissors (1/set)						
Hemostatic forceps, straight (4/set)						
Hemostatic forceps, curved (1/set)						
<i>FG complements (adapt based on composition of set in program)</i>						
Hemostatic forceps cross clamp (1/set)						
Tissue forceps, plain (1/set)						
<i>DS complements (adapt based on composition of set in program)</i>						
Artery Forceps (2/set)						
Tissue forceps, toothed (1/set)						
Dissecting scissors (1/set)						

	<b>Total available</b>	<b>Total required</b>	<b>Total needed from stock/procurement ("total required" minus "total available")</b>	<b>Notes (including notes on spare individual instruments not currently part of 'sets')</b>
Core set equivalents				
FG complements				
DS complements				



## Appendix 2: Program-Level Instrument Inventory Tool

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**SAMPLE QUARTERLY PROGRAM-LEVEL INSTRUMENT INVENTORY TOOL**

District	Complete sets available		Complete sets required for full operation		Sets needed from stock/procurement ('sets required' minus 'sets available')		Individual instrument needs to complete additional sets*
	FG	DS	FG	DS	FG	DS	
<b>Province 1</b>							
District 1							
Site A							
Site B							
Site C							
District 2							
Site A							
Site B							
Site C							
<b>Province 2</b>							
District 1							
Site A							
Site B							
Site C							
District 2							
Site A							
Site B							
Site C							
District 3							
Site A							
Site B							
Site C							
District 4							
Site A							
Site B							
Site C							
<b>TOTALS</b>							

\*Use if requesting a box of a single type of instrument rather than full sets – use only if very disproportionate quantities are in stock on site, e.g., no remaining scissors, but the rest of kit contents are in good supply

## Appendix 3: Autoclave Register

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